

## How the DSF Aggregating Member approach operates

### Background

In many parts of the world the dairy sector is already collaborating on sustainability projects or has the aspiration to undertake such in the future. These programs may be regional, national or even multi-national organization initiatives where the key stakeholders have come together to agree projects/programs that are focused on a common objective and associated targets and KPIs.

The Dairy Sustainability Framework has established a way through which these proactive initiatives can also be captured in a non-duplicative/bureaucratic manner. The DSF now allows these initiatives to deliver progress reports through a 'lead body' (Aggregator).

The following document sets the criteria for the 'aggregating member' approach to membership and reporting under the DSF umbrella.

### Membership

- The aggregating member organization (the lead /representative body) must register as an Implementing Member of the DSF
- Any organization, reporting through an aggregator, who anticipates publically promoting their involvement in the DSF must also become an Implementing Member in their own right.
- It is important that the DSF Secretariat is aware of the reporting channel of members (i.e. through the aggregator or directly) for the required annual reporting to ensure efficiency and ensure no 'double counting' of data.
- A dedicated section on the DSF database/website for aggregator reporting will profile the organizations reporting through this channel.

### Aggregator responsibility/commitments

The Aggregator effectively takes on the role of an 'Implementing Member' and commits to provide the same level of detail as any Implementing Member is committed to do (plus one additional criteria) though it is appreciated that they will be providing much of this detail for a number of members at an aggregated level.

- As such the Aggregator needs to provide the following to the DSF Secretariat at the appropriate times:
  - The names of members of their 'program' (so that the secretariat can align with applications etc)
  - The geographic boundary in which they are operating
  - Explain the (stakeholder) management structure in place for the program
  - Explain the DSF Criteria prioritization process and the ultimate priorities agreed
  - Provide the key initiatives/projects that are implemented as they seek to work towards the Strategic Intents of the prioritized areas
  - The agreed KPIs/targets and timescales for the projects implemented
  - Provision of an annual report of progress against these KPIs and targets for each of the projects that have been 'listed' with the DSF. The DSF will

endeavor on its database to provide a 'space' in which relevant support documents (CSR reports/annual sustainability reports) can be stored and hyperlinks can be utilized to add further evidence to the actual DSF report.

- Implement the DSF Indicators (when they have been developed with members) as 'measures' of progress for each of the DSF Criteria areas they have prioritized and are operating activities under.
- Each year three case studies from different members at different levels of the value chain (if prioritized criteria permit...if not, three case studies) that are linked to the priorities and have associated projects are to be provided. These will be profiled on the DSF website when appropriate.
- Aggregating Members are required to be active members of the DSF Development Group. This unique group is actively involved in shaping the development and implementation of the DSF before ratification by the Governors.

ALL REPORTS TO THE DSF SHOULD BE SUBMITTED IN ENGLISH.